Facilitator: Reading the Case Study twice often ensures that participants are prepared to discuss the issues.

Facilitator’s Summary: While deployed, a commander applied his Military Expertise and certified his Competence, Character, and Commitment as a professional when clearing a house and taking precautions deemed necessary to accomplish the mission.

• How did the commander demonstrate his abilities to perform assigned duties and accomplish the mission?
  o How does this reflect upon his Competence?
  o What Army Values, ethics, and morals are demonstrated in his decisions and actions?
  o What do his decisions and actions say about his Character?
• The CO made the discretionary judgment, on the ground, to fire ‘hellfires’ into the crowded neighborhood.
  o How would this situation have played out within mission command?
  o How does this CO’s decision require expert knowledge from the military-technical field of expert knowledge?
  o How does this CO’s decision require expert knowledge from the moral-ethical field of expert knowledge?
  o What Army Values should affect a decision like this?
• Given the scenario and the decision he made, how does this reflect his Commitment?
• Based on the commander’s decisions and actions, how did he apply his Military Expertise under mission command?
• What other courses of action could the commander take?
• What factors would you consider in this decision?

Notes: