Facilitator: Reading the Case Study twice often ensures that participants are prepared to discuss the issues.

Facilitator’s Summary: LT Spangenberg’s actions verify and validate his Competence, Character, and Commitment to perform assigned duties with discipline and to standards while deployed, certifying his Military Expertise as an Army professional.

- How does LT Spangenberg’s decision demonstrate his professional competence?
- LT Spangenberg displayed moral courage as he led his men home. How did he demonstrate character?
  - How did the Army Ethic and the Army Values guide LT Spangenberg in this scenario?
- As a Soldier in a situation similar to the Soldiers in this scenario, how would you react to orders to go back out on a mission?
- Making a discretionary judgment far from supervision is the role of the expert Army professional.
  - How did LT Spangenberg use knowledge from the human-development field of expert knowledge?
  - What education, training, and experience led LT Spangenberg to make his decisions?
  - Did he use knowledge from the moral-ethical field of expert knowledge? How did LT Spangenberg use the Army Ethic to make his decision and accomplish the mission?
- Share how LT Spangenberg displays commitment when facing adversity, obstacles, and challenge to accomplish the mission.
- What would you do in a situation like this?

Notes: