

# DEPARTMENT OF DEFENSE

## DEOMI Organizational Climate Survey (DEOCS)



## DEOMI ORGANIZATIONAL CLIMATE SURVEY

The DEOCS questionnaire is intended for organizations of any size, and is suitable for military and/or civilian personnel. The questionnaire measures climate factors associated with equal opportunity and equal employment opportunity (EO/EEO) programs, organizational effectiveness (OE), discrimination/sexual harassment, and sexual assault prevention and response (SAPR).

Approximately half of the questionnaire items address EO/EEO and sexual harassment and discrimination issues, the remainder address OE, SAPR, and demographics.

The DEOCS is designed to assess the “shared perceptions” of respondents about formal or informal policies and practices. This survey does not collect or use personally identifiable information, and is not retrieved using any personal identifier. Therefore, the information collected is not subject to the Privacy Act of 1974.

The race-ethnic classification system used on DEOCS is consistent with current Office of Management and Budget (OMB) guidelines. For the purpose of this survey, the following ethnicity and race definitions are provided using federal standard definitions.

Per OMB guidance, 1 January 2003, Spanish/Hispanic/Latino is an ethnic category, not a race category. All sex, rank, race and ethnicity responses are rolled up into categories in the final report.

**Spanish/Hispanic/Latino.** A person of Cuban, Mexican, Puerto Rican, South or Central American, or other Spanish culture or origin, regardless of race. The term, “Spanish origin,” can be used in addition to “Hispanic or Latino.”

**American Indian or Alaska Native.** A person having origins in any of the original peoples of North and South America (including Central America) and who maintains tribal affiliation or community attachment.

**Asian.** A person having origins in any of the original peoples of the Far East, Southeast Asia, or the Indian subcontinent including, for example, Cambodia, China, India, Japan, Korea, Malaysia, Pakistan, the Philippine Islands, Thailand, and Vietnam.

**Black or African American.** A person having origins in any of the Black racial groups of Africa.

**Native Hawaiian or Other Pacific Islander.** A person having origins in any of the original peoples of Hawaii, Guam, Samoa, or other Pacific Islands.

**White.** A person having origins in any of the original peoples of Europe, the Middle East, or North Africa.

## PART I

The information provided below WILL NOT be used to identify you. It is used by a computer to identify groups of people (e.g., Male, Female, etc.). If fewer than five responses are given for a particular group, those responses are not reported for that group.

### **YOUR ACCURACY IS IMPORTANT IN GETTING AN HONEST ASSESSMENT OF YOUR ORGANIZATION.**

1. I am
  - 1 = Male
  - 2 = Female
  
2. Are you Spanish/Hispanic/Latino?
  - 1 = No, not Spanish/Hispanic/Latino
  - 2 = Yes, Mexican, Mexican-American, Puerto Rican, Cuban, or other Spanish/Hispanic/Latino
  - 3 = Decline to respond
  
3. What is your race? Select one or more races to indicate what you consider yourself to be.
  - 1 = American Indian or Alaska Native
  - 2 = Asian (e.g., Asian Indian, Chinese, Filipino, Japanese, Korean, Vietnamese)
  - 3 = Black or African American
  - 4 = Native Hawaiian or other Pacific Islander (e.g., Samoan, Guamanian, or Chamorro)
  - 5 = White
  - 6 = Decline to respond
  
4. Where do you reside?
  - 1 = On-base/post/station
  - 2 = Off-base/post/station
  
5. Are you currently deployed?
  - 1 = No
  - 2 = Yes (CONUS)
  - 3 = Yes (OCONUS)
  
6. I am a(n):
  - 1 = Military (**Proceed to question 8**)
  - 2 = Federal civilian employee (**Proceed to question 7**)
  - 3 = Other (**Leave questions 7-10 blank on the Scantron and proceed to question 11**)

7. **CIVILIAN ONLY:** If you are a federal civilian employee, in which category are you a member? **(FOR MILITARY MEMBERS: Leave #7 BLANK on the Scantron and proceed to question 8)**
- 1 = Civilian (Grades 1 – 8 or equivalent)
  - 2 = Civilian (Grades 9 – 15 or equivalent)
  - 3 = SES (All SES grades)
8. **MILITARY ONLY:** If you are a military member, in which category are you a member? **(FOR CIVILIAN EMPLOYEES: Leave #8 BLANK on the Scantron and proceed to question 11)**
- 1 = E1 – E3
  - 2 = E4 – E6
  - 3 = E7 – E9
  - 4 = W1 – W5
  - 5 = O1 – O3
  - 6 = O4 – Above
9. **MILITARY ONLY:** My branch of service is: **(FOR CIVILIAN EMPLOYEES: Leave #9 BLANK on the Scantron and proceed to question 11)**
- 1 = Army
  - 2 = Navy
  - 3 = Marine Corps
  - 4 = Air Force
  - 5 = Coast Guard
10. **MILITARY ONLY:** I am a (n): **(FOR CIVILIAN EMPLOYEES: Leave #10 BLANK on the Scantron and proceed to question 11)**
- 1 = Active duty member (including Coast Guard)
  - 2 = Traditional guardsman (Drilling)
  - 3 = Guardsman on active duty
  - 4 = Traditional reservist (Drilling)
  - 5 = Reservist on active duty
  - 6 = N/A

**Part II**  
**Organizational Effectiveness (OE)**

**IMPORTANT – PLEASE READ:** Use the following scale to respond to each item on this survey.

**Response Scale:**

**1 = Strongly Disagree**

**2 = Disagree**

**3 = Agree**

**4 = Strongly Agree**

11. Discipline is administered fairly.
12. I like my job.
13. When short suspense/tasks arise, people in my organization do an outstanding job in handling these situations.
14. Members trust each other.
15. Programs are in place to address members' concerns.
16. I trust that my organization's leadership will treat me fairly.
17. Decisions are made after reviewing relevant information.
18. Most days I am enthusiastic about my work.
19. Members are well trained to recognize the signs of depression, suicidal thoughts, or Post Traumatic Stress Disorder (PTSD).
20. Members support each other to get the job done.
21. Leaders in my organization work well together as a team.
22. I feel satisfied with my present job.
23. Members are encouraged to perform to their fullest potential, regardless of their background.
24. Seeking help for depression, suicidal thoughts, or Post Traumatic Stress Disorder (PTSD) is a sign of strength.
25. Members work well together as a team.
26. I find real enjoyment in my work.
27. Members have access to a mentoring program.
28. Leaders in my organization communicate well with each other.
29. I feel mentally worn out.
30. Relevant job information is shared among members.
31. I feel motivated to give my best efforts to the mission of my organization.
32. I trust that my organization's leadership will represent my best interests.
33. Personnel are accountable for their behavior.
34. Leaders in my organization support each other to get the job done.
35. I feel physically worn out.
36. My organization's performance, compared to similar organizations, is high.
37. Members' skills and other attributes are taken into account when assigning tasks.
38. I feel a strong sense of belonging to this organization.
39. I trust that my organization's leadership will support my career advancement.

**Response Scale:**

**1 = Strongly Disagree**

**2 = Disagree**

**3 = Agree**

**4 = Strongly Agree**

- 40. Efforts are made to make everyone feel like part of the team.
- 41. Leaders in my organization are consistent in enforcing policies.
- 42. Seeking help for depression, suicidal thoughts, or Post Traumatic Stress Disorder (PTSD) would negatively impact a member's career.
- 43. Members look out for each other's welfare.
- 44. My organization makes good use of available resources to accomplish its mission.
- 45. I am proud to tell others that I belong to this organization.
- 46. I feel emotionally worn out.
- 47. All members of my organization make valuable contributions to completing tasks.
- 48. What best describes your current career intentions?
  - 1 = If provided the opportunity, definitely stay until retirement.
  - 2 = If provided the opportunity, probably stay until retirement.
  - 3 = If provided the opportunity, definitely stay for the next several years, but not until retirement.
  - 4 = Probably leave after completion of current obligation or within the next couple of years.
  - 5 = Definitely leave after completion of current obligation or within the next couple of years.
  - 6 = N/A

**Written comments associated with Organizational Effectiveness can be provided at the end of the survey. All comments will be provided to your Commander exactly as they are written. Please do not provide any personally identifiable information (PII).**

**Part III**  
**Equal Opportunity/Equal Employment Opportunity (EO/EEO)/Fair Treatment**

49. People in my work area do not practice favoritism.

1 = Strongly Disagree

2 = Disagree

3 = Agree

4 = Strongly Agree

**49a. \*If you selected “1 or 2” on question 49:** In what way do you perceive favoritism is being displayed? **(Select one)**

1=Race/sex/national origin differences

2=Job opportunities

3=Performance report ratings

4=Personal relationships

5=Don't know

6=Other (\*Note: other comments can be documented in the comments section)

**IMPORTANT – PLEASE READ:** Use the following scale to respond to each item on this survey.

**Response Scale:**

**1 = Strongly Disagree**

**2 = Disagree**

**3 = Agree**

**4 = Strongly Agree**

50. Newcomers in this organization are pressured to engage in potentially harmful activities that are not related to the mission.
51. Qualified personnel of all races/ethnicities can expect similar job assignments.
52. Sexist slurs are not used in my work area.
53. Certain members are purposely excluded from social work group activities.
54. Leaders play an active role in the prevention of sexual harassment.
55. Qualified members of both genders can expect to be treated with the same level of professionalism.
56. Newcomers are harassed and humiliated prior to being accepted into the organization.
57. Qualified people of all religions can expect similar job assignments.
58. Leaders do not publicly endorse a particular religion.
59. Qualified members of both genders can expect similar job assignments.
60. People of all races/ethnicities can expect to be treated with the same level of professionalism.
61. Leaders in my organization adequately respond to allegations of sexual harassment.
62. Racial comments are not used in my work area.

**Response Scale:**

**1 = Strongly Disagree**

**2 = Disagree**

**3 = Agree**

**4 = Strongly Agree**

63. To be accepted in this organization, members must participate in potentially dangerous activities that are not related to the mission.
64. Qualified personnel of all religions can expect the same training opportunities.
65. Sexist jokes are not used in my work area.
66. Qualified personnel of all races/ethnicities can expect the same training opportunities.
67. Sexual harassment does not occur in my work area.
68. Certain members are frequently reminded of small errors or mistakes they have made, in an effort to belittle them.
69. Racial slurs are not used in my work area.
70. Certain members are excessively teased to the point where they are unable to defend themselves.
71. Racial jokes are not used in my work area.
72. Sexist comments are not used in my work area.
73. Qualified members of both genders can expect the same training opportunities.

**IMPORTANT – PLEASE READ: The next six questions are for Federal Civilian Employees Only.** Use the following scale to respond to each item on this survey.

**Response Scale:**

**1 = Strongly Disagree**

**2 = Disagree**

**3 = Agree**

**4 = Strongly Agree**

**Age Discrimination:**

- 74. Qualified personnel over 40 years old can expect similar job assignments as younger personnel. (CIVILIAN ONLY)
- 75. Qualified personnel over 40 years old can expect the same training opportunities as younger personnel. (CIVILIAN ONLY)
- 76. Qualified personnel over 40 years old can expect the same career enhancing opportunities as younger personnel. (CIVILIAN ONLY)

**Disability Discrimination:**

- 77. Qualified personnel who are disabled can expect similar job assignments as non-disabled personnel. (CIVILIAN ONLY)
- 78. Qualified personnel who are disabled can expect the same training opportunities as non-disabled personnel. (CIVILIAN ONLY)
- 79. Qualified personnel who are disabled can expect the same career enhancing opportunities as non-disabled personnel. (CIVILIAN ONLY)

**Written comments associated with EO/EEO/Fair Treatment can be provided at the end of the survey. All comments will be provided to your Commander exactly as they are written. Please do not provide any personally identifiable information (PII).**

**Part IV**  
**Sexual Assault Prevention and Response**

**Response Scale for questions 80 and 81:**

- 1 = Very Safe**
- 2 = Safe**
- 3 = Unsafe**
- 4 = Very Unsafe**

- 80. To what extent do you feel safe from being sexually assaulted where you currently live?
- 81. To what extent do you feel safe from being sexually assaulted where you perform your work/duties?

**Response Scale for question 82:**

- 1 = Great Extent**
- 2 = Moderate Extent**
- 3 = Slight Extent**
- 4 = Not at all**

- 82. To what extent does your chain of command:
  - a. Promote a unit climate based on “respect and trust.”
  - b. Refrain from sexist comments and behaviors.
  - c. Actively discourage sexist comments and behaviors.
  - d. Provide sexual assault prevention and response training that interests and engages you.
  - e. Encourage bystander intervention to assist others in situations at risk for sexual assault or other harmful behavior.
  - f. Disseminate information on the outcomes of sexual assault courts-martial occurring within your Service.
  - g. Publicize sexual assault report resources (e.g., Sexual Assault Response Coordinator contact information; Victim Advocate contact information; awareness posters; sexual assault hotline phone number).
  - h. Publicize the Restricted (confidential) Reporting option for sexual assault
  - i. Encourage victims to report sexual assault.
  - j. Create an environment where victims feel comfortable reporting sexual assault.

**Response Scale for question 83:**

**1 = Very Likely**

**2 = Moderately Likely**

**3 = Slightly Likely**

**4 = Not at all Likely**

83. If someone were to report a sexual assault to your current chain of command, how likely is it that:
- The chain of command would take the report seriously.
  - The chain of command would keep knowledge of the report limited to those with a need to know.
  - The chain of command would forward the report outside the unit to criminal investigators.
  - The chain of command would take steps to protect the safety of the person making the report.
  - The chain of command would support the person making the report.
  - The chain of command would take corrective action to address factors that may have led to the sexual assault.
  - Unit members would label the person making the report a troublemaker.
  - Unit members would support the person making the report.
  - The alleged offender(s) or their associates would retaliate against the person making the report.
  - The career of the person making the report would suffer.

84. In your current unit/organization, which of the following would be the most likely reasons why a victim of sexual assault would not report the incident? **(Select all that apply).**

- 1 = Negative impact to career or progress.
- 2 = Loss of privacy/confidentiality.
- 3 = Fear of professional retaliation for making the report.
- 4 = Fear of social retaliation for making the report.
- 5 = Lack of confidence in the military justice system.
- 6 = Lack of confidence in the chain of command.
- 7 = Takes too much time and effort to report.
- 8 = Not knowing how to make a sexual assault report.
- 9 = Another reason other than what is provided above.
- 10 = There are no barriers that would prevent victims from reporting sexual assault. – **\*NOTE: Selecting this response will reject all other responses to this question.**

85. Suppose you see someone secretly putting something in another person's drink. You're unsure what it was. Which of the following are you most likely to do in this kind of situation? (**Select one**)
- 1 = Nothing.
  - 2 = Leave to avoid any kind of trouble.
  - 3 = Watch the situation to see if it escalates.
  - 4 = Seek assistance from someone to help deal with the situation.
  - 5 = Tell the drink owner what you saw.
  - 6 = Confront the person who put the substance in the drink.
86. Imagine you go to a bar with a group of people whom you just met. What is the earliest point at which you would intervene in the following escalating situation? (**Select one**)
- 1 = A senior leader buys a drink for a person in the group and tells him/her a drink cannot be refused, as doing so would go against tradition.
  - 2 = The senior leader buys a second and third drink for the same person despite his/her repeated objections.
  - 3 = The person appears intoxicated and disoriented, and continues to be the senior leader's main focus of attention.
  - 4 = The senior leader repeatedly hugs the person, rubs his/her shoulders, and offers to walk him/her back to quarters.
  - 5 = You see the senior leader quietly escorting the intoxicated person out of the bar.
  - 6 = As they leave, the person resists the senior leader and says, "No."
  - 7 = In this scenario, I would not intervene at any point.
87. All of the following people can receive an Unrestricted Report of sexual assault. However, a Restricted (confidential) Report can only be made to certain people. Please identify which of the following types of people can and cannot take a Restricted Report:
- a. Sexual Assault Response Coordinator**
    - 1 = YES, can take a Restricted Report
    - 2 = NO, cannot take a Restricted Report
  - b. Victim Advocate**
    - 1 = YES, can take a Restricted Report
    - 2 = NO, cannot take a Restricted Report
  - c. Military Service Healthcare Personnel**
    - 1 = YES, can take a Restricted Report (assuming state law permits)
    - 2 = NO, cannot take a Restricted Report in any state
  - d. Anyone in my chain of command**
    - 1 = YES, can take a Restricted Report
    - 2 = NO, cannot take a Restricted Report
  - e. Criminal investigator and Military Police Officer**
    - 1 = YES, can take a Restricted Report
    - 2 = NO, cannot take a Restricted Report

88. In the past 12 months, I observed a situation that I believe was, or could have led to, a sexual assault.

1 = Yes

2 = No

**88a. \*If you selected “Yes” to question 88, select the one response below that most closely resembles your actions:** In response to this situation:

1 = I stepped in and separated the people involved in the situation.

2 = I asked the person who appeared to be at risk if they needed help.

3 = I confronted the person who appeared to be causing the situation.

4 = I created a distraction to cause one or more of the people to disengage from the situation.

5 = I asked others to step in as a group and diffuse the situation.

6 = I told someone in a position of authority about the situation.

7 = I considered intervening in the situation, but I could not safely take any action.

8 = I decided to not take action.

#### **Part V**

#### **DISCRIMINATION / SEXUAL HARASSMENT**

89. Within the past 12 months, I have personally experienced an incident of discrimination or sexual harassment within my current organization.

**(Select all that apply)**

**Response Scale:**

1 = YES, racial/national origin/color

2 = YES, sexual harassment

3 = YES, gender (sex)

4 = YES, religion

5 = YES, age (CIVILIAN ONLY)

6 = YES, disability (CIVILIAN ONLY)

7 = YES, equal pay (CIVILIAN ONLY)

8 = YES, genetic information (CIVILIAN ONLY)

9 = YES, pregnancy (CIVILIAN ONLY)

10 = YES, retaliation (CIVILIAN ONLY)

11 = NO, did not experience discrimination – **\*NOTE: selecting this response will reject all other responses to this question and will reject all subsequent responses to questions about discrimination and sexual harassment. If selected, proceed to question 96.**

**\*NOTE: Items 90-92 address incidents of discrimination. If you did NOT select any incidents of discrimination within question 89, proceed to question 93.**

90. Did you report any of the incidents of discrimination to someone in your organization? **(Select one)**
- 1 = I filed a formal complaint through my organization's EO/EEO representative. **(Proceed to question 92)**
  - 2 = I reported the incident through my organization's EO/EEO representative without filing a formal complaint. **(Proceed to question 92)**
  - 3 = I reported the incident to my supervisor/superior. **(Proceed to question 92)**
  - 4 = I confronted the individual who committed the act. **(Proceed to question 93)**
  - 5 = I did not report the incident to anyone. **(Proceed to question 91)**
91. If you did not report the incident of discrimination to anyone in your chain of command, please indicate your personal reasons why. **(Select all that apply then proceed to question 93)**
- 1 = The incident would not be taken seriously
  - 2 = The incident would not be believed
  - 3 = Lack of privacy/confidentiality
  - 4 = Fear of reprisal
  - 5 = Lack of support from chain of command
  - 6 = Other **(\*Note: other comments can be documented in the comments section)**
92. How satisfied are you with how your issue of discrimination was (or is being) resolved?
- 1 = Very Dissatisfied
  - 2 = Somewhat Dissatisfied
  - 3 = Somewhat Satisfied
  - 4 = Very Satisfied
- (\*Note: other comments relating to level of satisfaction can be documented in the comments section)**

**\*NOTE: Items 93-95 address incidents of sexual harassment. If you did NOT select sexual harassment within question 89, proceed to question 96.**

93. Did you report any of the incidents of sexual harassment to someone in your organization? **(Select one)**
- 1 = I filed a formal complaint through my organization's EO/EEO representative. **(Proceed to question 95)**
  - 2 = I reported the incident through my organization's EO/EEO representative without filing a formal complaint. **(Proceed to question 95)**
  - 3 = I reported the incident to my supervisor/superior. **(Proceed to question 95)**
  - 4 = I confronted the individual who committed the act. **(Proceed to question 96)**
  - 5 = I did not report the incident to anyone. **(Proceed to question 94)**

94. If you did not report the incident of **sexual harassment** to anyone in your chain of command, please indicate your personal reasons why. **(Select all that apply then proceed to the question 96)**

1 = The incident would not be taken seriously

2 = The incident would not be believed

3 = Lack of privacy/confidentiality

4 = Fear of reprisal

5 = Lack of support from chain of command

6 = Other (\*Note: other comments can be documented in the comments section)

95. How satisfied are you with how your issue of **sexual harassment** was (or is being) resolved?

1 = Very Dissatisfied

2 = Somewhat Dissatisfied

3 = Somewhat Satisfied

4 = Very Satisfied

(\*Note: other comments relating to level of satisfaction can be documented in the comments section)

96. Prior to today, have you completed this survey in the past 12 months?

1 = Yes

2 = No

97. Prior to today, have you completed this survey in the past 3 months?

1 = Yes

2 = No

**Written comments associated with Discrimination/Sexual Harassment/SAPR can be provided at the end of the survey. All comments will be provided to your Commander exactly as they are written. Please do not provide any personally identifiable information (PII).**

**\*\*\*\*\* Locally Developed Questions \*\*\*\*\***

Please use the following scale to answer local questions:

- 1 = *Strongly disagree* with the statement
- 2 = *Disagree* with the statement
- 3 = *Agree* with the statement
- 4 = *Strongly agree* with the statement

98.

99.

100.

101.

102.

103

104.

105.

106.

107.

SAMPLE

**\*\*\*\*\* Short Answer Questions\*\*\*\*\***

- 1.
- 2.
- 3.
- 4.
- 5.

**You have completed this command climate survey. Please provide your response sheet to the survey administrator. Thank you for participating.**

SAMPLE